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# Discrete Event Simulation Modeling

Departamento de Organización Industrial

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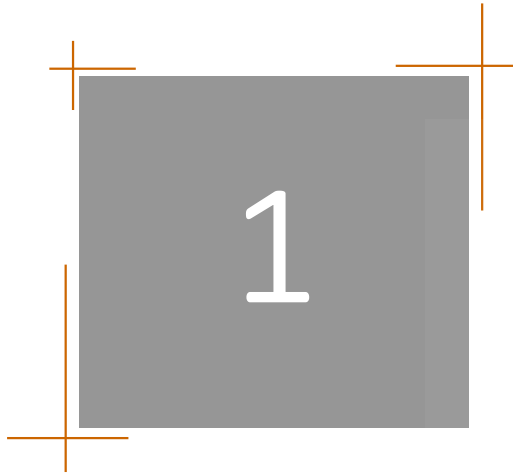
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2. Example of a Simulation Model
3. Simulation Software
4. Analyzing Simulation Output

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1. Discrete Event Simulation
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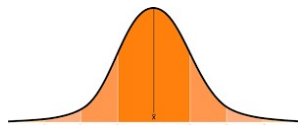
# Discrete Event Simulation



# Discrete Event Simulation: Example

*Time in queue/system*  
*Occupancy of the counters*  
*Money collection*  
*Length of the queue*

System



Time interarrivals

- Depending on the hour
- Batch appearance (bus)



Service time

- Number of counters
- Different clients
  - Old/Young client
  - Number of products
- Different process
  - Serving the order and collecting money
  - Ask for the product to an external warehouse

Queueing

Leaving the pharmacy

# Discrete Event Simulation: Basic Concepts - Example

- **System:** Model that considers the daily operation of a pharmacy.
- **Entities:** Customers that enter the bank branch.
- **Attributes (of each entity):**
  - Number of orders each customer must carry out in the pharmacy
  - Cash each customer pays
  - Time of arrival/departure of each customer
- **Resources:** Tellers
- **System Variables:**
  - Number of busy tellers
  - Total number of customers in the pharmacy
  - Number of people in the queue



## Discrete Event Simulation

- Simulation: *imitates* the operations of a real-world facility or process, usually via computer
  - What's being simulated is the *system*
  - A system could be discrete (State variables change instantaneously at separated points in time, e.g., when the customer arrives/leaves) or *continuous* (state variables change continuously as a function of time, e.g., airplane flight with state variables like position or speed).
  - The logical and mathematical assumptions about how the system works form a *model* of the system
  - If the model structure is simple enough, could use mathematical methods to get exact information on questions of interest — *analytical solution*
  - But most *complex systems require models that are also complex*. Must be studied via simulation — evaluate model numerically and collect data to estimate model characteristics

# Discrete Event Simulation: Analytical Technique vs. Simulation

- Queueing Theory (QT) sets mathematical models to estimate the **steady-state** performance of waiting lines for different types of queueing systems
- Advantages QT vs. Simulation
  - More accurate when QT can be used
  - Much less computational effort
  - Initial system modeling may be studied with QT
- Disadvantages QT vs. Simulation
  - Need **strong** queueing **modeling assumptions** to use analytical formulas
  - Many **real systems** (that can be simulated) **are not queueing** systems

# Discrete Event Simulation: Advantages, disadvantages, and pitfalls of simulation

- **Advantages:**
  - Simulation allows excellent **flexibility** in modeling complex systems so that simulation models can be highly valid
  - **Easy to compare** alternatives
  - **Control** experimental **conditions**
  - Can study systems with a very **long timeframe**
- **Disadvantages:**
  - Stochastic simulations produce **only estimates** – with noise
  - Simulation models can be **expensive to develop**
  - Simulations usually produce **large volumes of output** – need to summarize, statistical analysis done appropriately
- **Implementation pitfalls:**
  - **Failure to identify objectives** upfront
  - **Inappropriate level of detail** (both ways)
  - **Inadequate** design and analysis of **simulation experiments**
  - **Inadequate education and training**



# Discrete Event Simulation: Application areas

- Some (not all) application areas
  - Designing and analyzing **manufacturing systems**
    - **Example:** A manufacturing company is considering extending its plant. Build it and see if it works out. Simulate current and expanded operations — could also investigate many other issues along the way quickly and cheaply
  - Evaluating **military weapons systems** or their logistics requirements
  - Determining **hardware requirements** for communication networks
  - Determining hardware and software requirements for a computer system
  - Designing **transportation systems** - airports, freeways, ports, and subways
  - Evaluating designs for **service organizations** such as call centers, fast-food restaurants, hospitals, and post offices
  - Determining ordering policies for an **inventory system**
  - Analyzing **financial or economic systems**

## Discrete Event Simulation: Basic Concepts

- **System**: A collection of **entities** (people, parts, messages, machines, servers, etc.) that act and interact together toward some end (Schmidt and Taylor, 1970).
- **Entities**: Objects that compose a simulation model. Elements that go through the model.
- **Attributes**: Data values that characterize entities.
- **Resources**: Elements demanded by entities (machines, personnel,...)
- **State of a system**: Collection of **variables** and their values necessary to describe the system.

# Example of Entities, Attributes and Variables

**System: Warehouse**

**Entity: Part**  
**Attributes: Units, Reference, Weight,...**

**Entity: Truck**

**Examples of Delivery Truck Attributes**

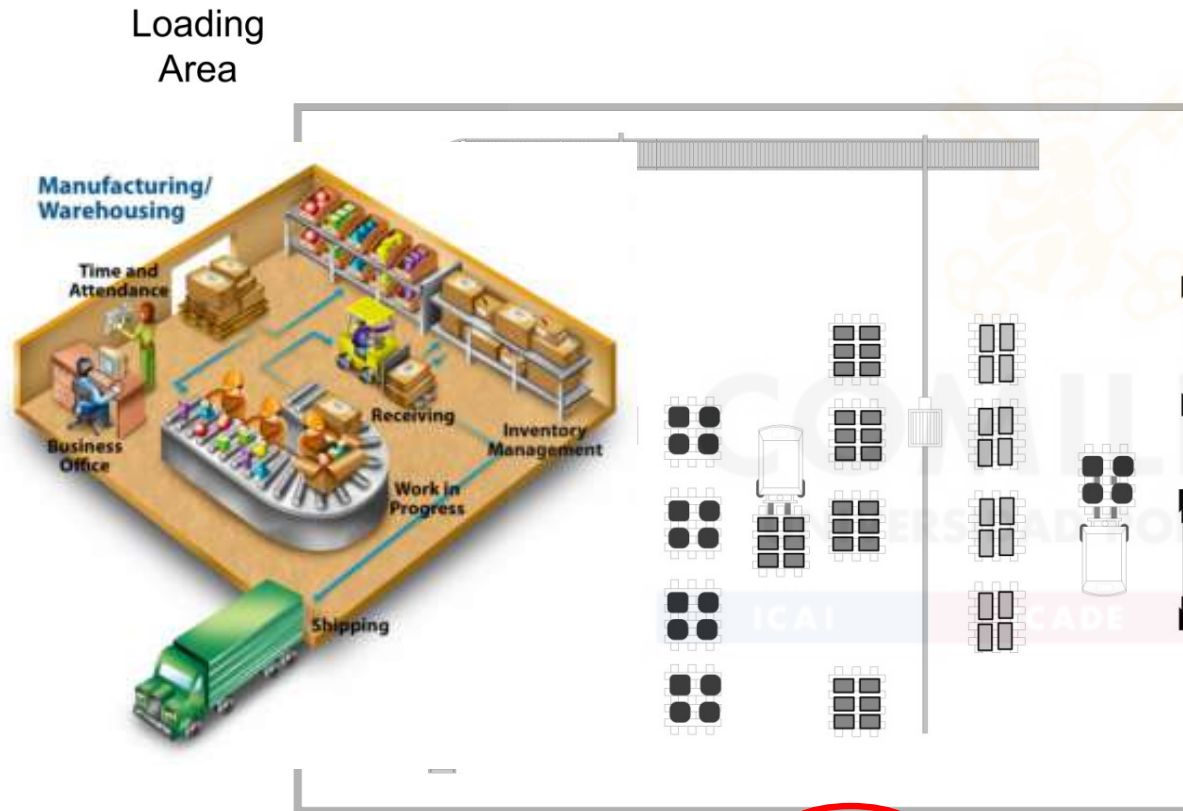
Arrival Time
Type of Product
Amount of Product
Load Tracking Number

**Attributes with values**

Arrival Time = 10:45
Type of Product = A
Amount of Product = 6
Load Tracking Number = 0684432

**Attributes with values**

Arrival Time = 10:00
Type of Product = B
Amount of Product = 4
Load Tracking Number = 0687922



**Examples of Global Variables**

Number of Trucks Loading = 0
Number of Trucks Unloading = 2
Number of Busy Forklifts = 2
Number of Busy Operators = 2
Amount of Product A in Storage = 54
Amount of Product B in Storage = 20
Amount of Product C in Storage = 16

Attributes can be thought of as variables attached to entities

## Discrete Event Simulation: More Concepts

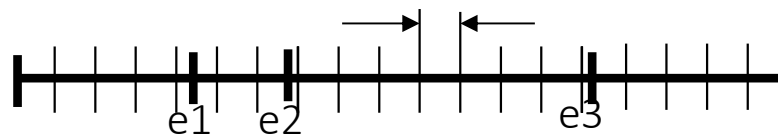
- *Discrete event simulation*: Modeling a system as it evolves, and state variables only change instantaneously at separated points in time
  - State changes at only a *countable* number of points in time
  - These points in time are when *events* occur
- *Event*: Instantaneous occurrence that may *change* the *state* of the system
- *Simulation clock*: Variable that keeps the current value of (simulated) time in the model
  - Must decide on and be consistent about time units
  - Usually, no relation between simulated time and (real) time needed to run a model on a computer

# Discrete Event Simulation: Time-Advance Mechanisms

- Two approaches for time advance:
  - *Next-event time advance* (usually used) ... described in detail below



- Determine times of occurrence of future events - update the *event list*
  - Clock “jumps” from one event time to the next (until the stopping criterion is met) and doesn’t “exist” for times between successive events; periods of inactivity are ignored
- *Fixed-increment time advance* (seldom used: *virtual simulation*)
- Generally, introduces some amount of modeling error in terms of when events *should* occur vs. *do* occur



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## Example of a Simulation Model

# Example of a Simulation Model: Problem Statement

## Single-Server Queueing Model

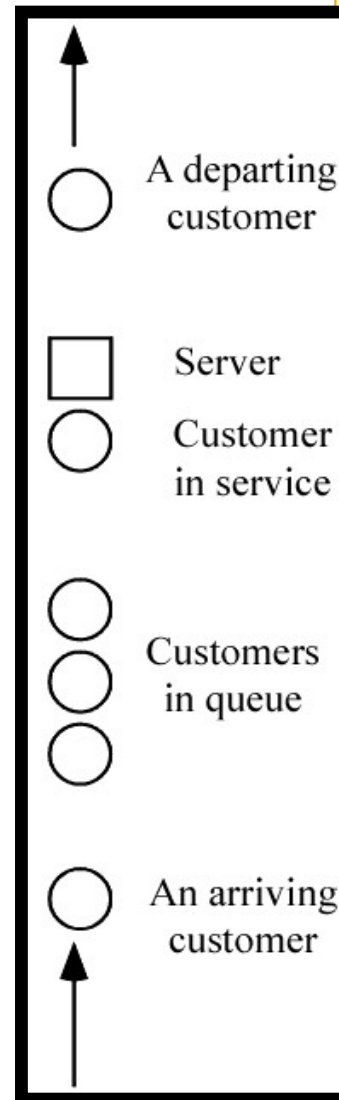
Parameters  
(initial state)

- Queue discipline is **FIFO** (First In, First Out)
- **Starts empty** and idle at time 0
- The first customer arrives after an interarrival time, not at time 0
- **Stopping rule**: When the  $n$ -th customer has completed the delay in the queue (i.e., *enters* the service) ...  $n$  will be specified as **input**
- Assume **interarrival times** are independent and identically distributed (IID) random variables
- Assume **service times** are IID and are independent of interarrival times

Variables

- **Expected average delay in the queue** (excluding service time)
- **Expected average number of customers in queue** (excluding any in service)
- **Expected utilization** (proportion of busy time) of the server

Data



## Example of a Simulation Model: Simulation by Hand

- Simulation by “hand”:
  - Display system, state variables, clock, event list, and statistical counters ... all *after* execution of each event
  - Use the lists below of interarrival and service times to “drive” the simulation
  - Stop when number of delays hits  $n = 6$  (6<sup>th</sup> customer starts being served), compute output performance measures
- Given (for now) interarrival times (all times are in minutes):  
0.4, 1.2, 0.5, 1.7, 0.2, 1.6, 0.2, 1.4, 1.9, ...
- Given service times:  
2.0, 0.7, 0.2, 1.1, 3.7, 0.6, ...
- $n = 6$  delays in queue desired



## Example of a Simulation Model: Time Inputs

- Next-event time advance for the single-server queue is composed by:

$t_i$  = time of arrival of  $i$ -th customer ( $t_0 = 0$ )

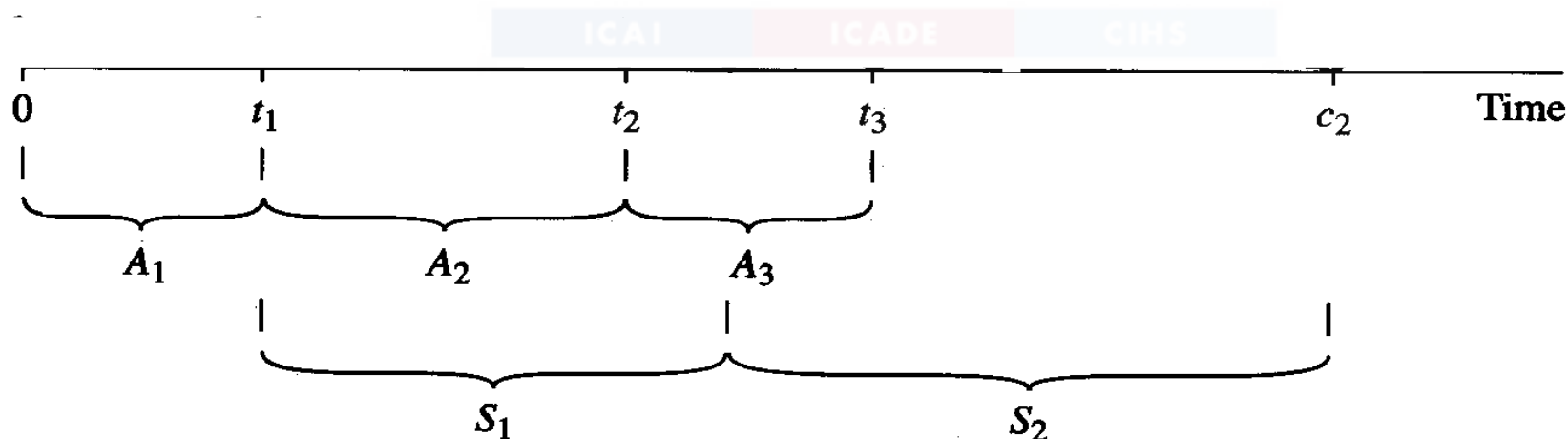
$A_i = t_i - t_{i-1}$  = interarrival time between  $(i - 1)$ -th and  $i$ -th customers (usually assumed to be a random variable from some probability distribution)

$S_i$  = service-time requirement of  $i$ -th customer (another random variable)

$D_i$  = delay in queue of  $i$ -th customer

$C_i = t_i + D_i + S_i$  = time  $i$ -th customer completes service and departs

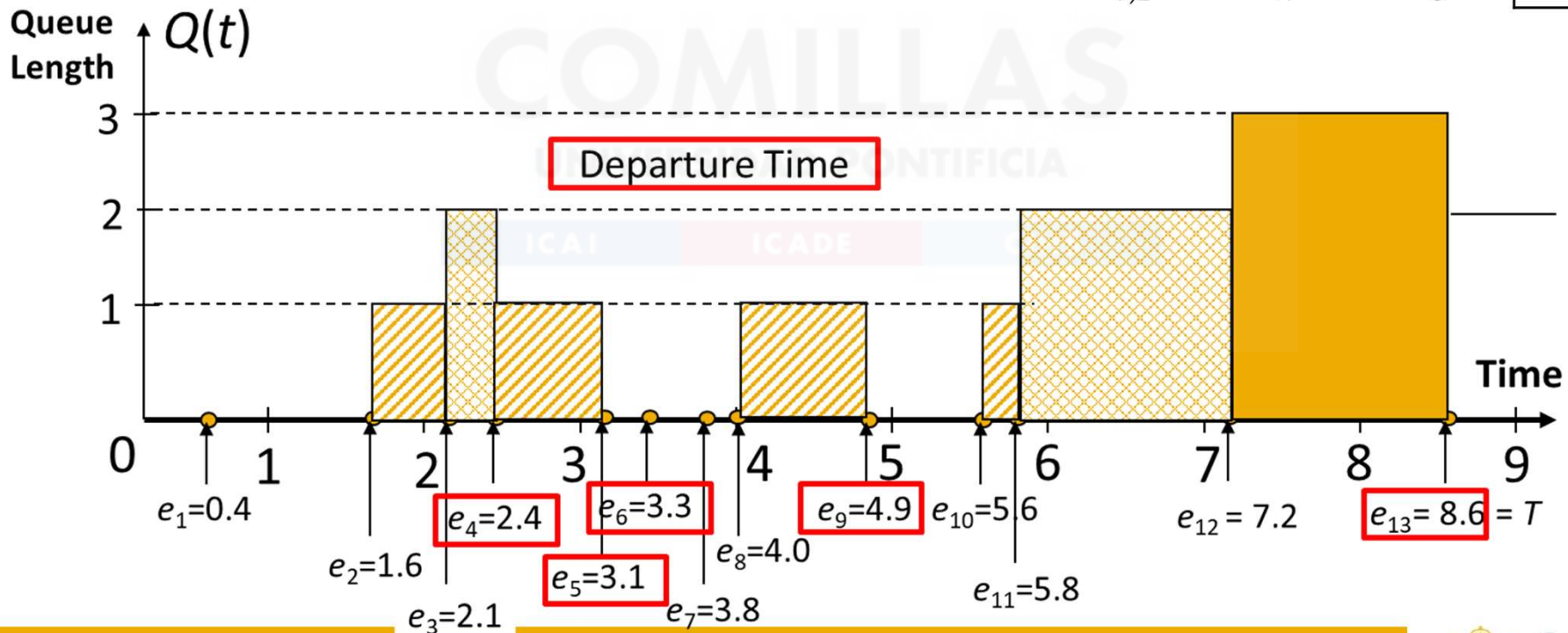
$e_j$  = time of occurrence of the  $j$ -th event (of any type),  $j = 1, 2, 3, \dots$



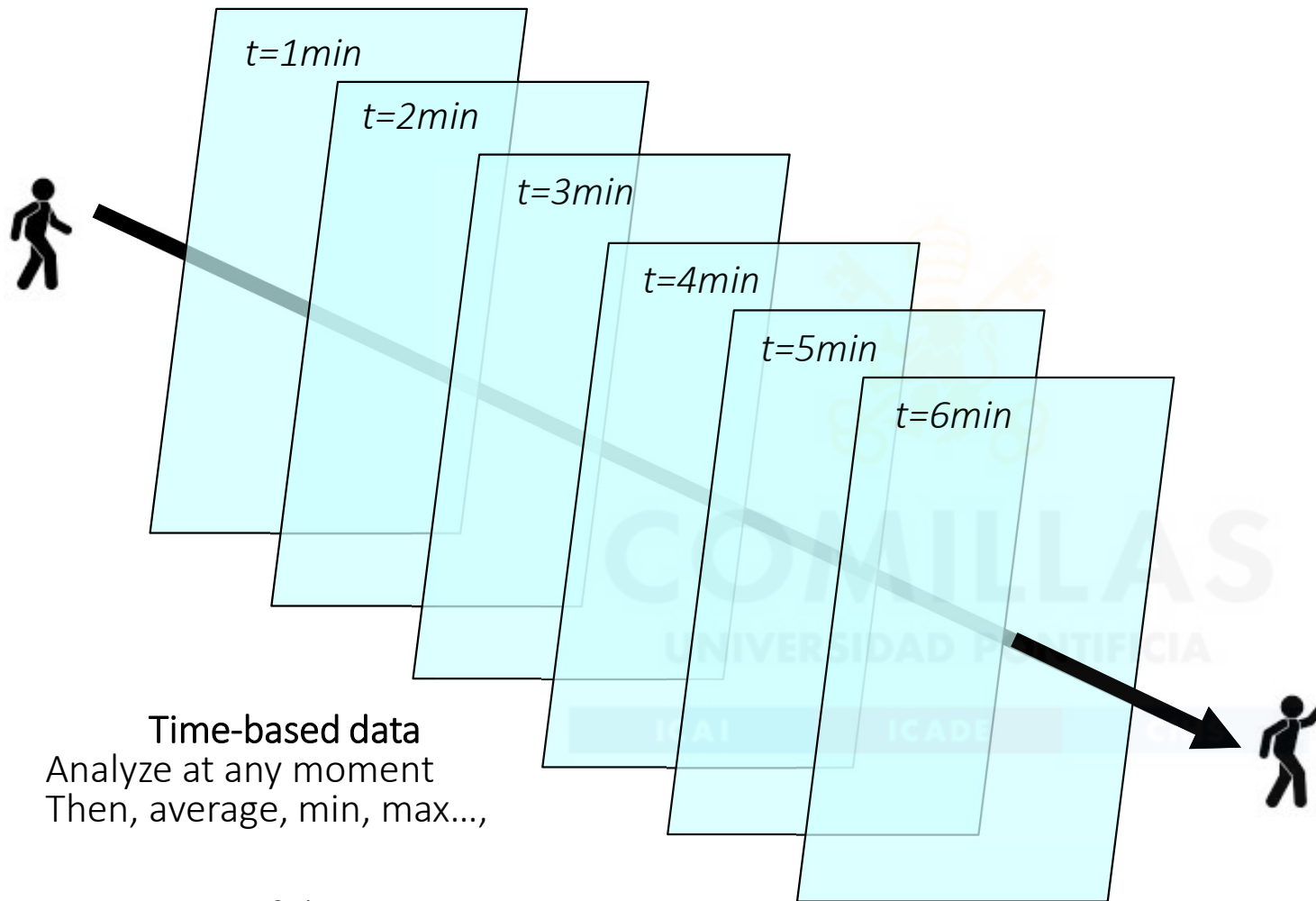
# Example of a Simulation Model: Simulation by Hand (Cont'd)

	Interarrival time	Service time	Arrival time	Starts service	End service	Time queueing	Time at the system
Customer 1	0,4	2	0,4	0,4	2,4	0	2
Customer 2	1,2	0,7	1,6	2,4	3,1	0,8	1,5
Customer 3	0,5	0,2	2,1	3,1	3,3	1	1,2
Customer 4	1,7	1,1	3,8	3,8	4,9	0	1,1
Customer 5	0,2	3,7	4	4,9	8,6	0,9	4,6
Customer 6	1,6	0,6	5,6	8,6	9,2	3	3,6
Customer 7	0,2		5,8				
	1,4		7,2				

Events time	Client in system	Client in queue	Client in service
0	0	0	0
0,4	1	0	1
1,6	2	1	1
2,1	3	2	1
2,4	2	1	1
3,1	1	0	1
3,3	0	0	0
3,8	1	0	1
4	2	1	1
4,9	1	0	1
5,6	2	1	1
5,8	3	2	1
7,2	4	3	1



# Type of variables



- Time-based data**
- Analyze at any moment
  - Then, average, min, max...,

*Occupancy of the counters*  
*Length of the queue*

- Observation-based data**
- Compute for each entity
  - Then average, min, max,

*Time in queue/system*  
*Money collection*

# Example of a Simulation Model: Simulation by Hand (Cont'd)

	Interarrival time	Service time	Arrival time	Starts service	End service	Time queueing	Time at the system
Customer 1	0,4	2	0,4	0,4	2,4	0	2
Customer 2	1,2	0,7	1,6	2,4	3,1	0,8	1,5
Customer 3	0,5	0,2	2,1	3,1	3,3	1	1,2
Customer 4	1,7	1,1	3,8	3,8	4,9	0	1,1
Customer 5	0,2	3,7	4	4,9	8,6	0,9	4,6
Customer 6	1,6	0,6	5,6	8,6	9,2	3	3,6
Customer 7	0,2		5,8				
	1,4		7,2				

Events time	Client in system	Client in queue	Client in service	Length
0	0	0	0	0,4
0,4	1	0	1	1,2
1,6	2	1	1	0,5
2,1	3	2	1	0,3
2,4	2	1	1	0,7
3,1	1	0	1	0,2
3,3	0	0	0	0,5
3,8	1	0	1	0,2
4	2	1	1	0,9
4,9	1	0	1	0,7
5,6	2	1	1	0,2
5,8	3	2	1	1,4
7,2	4	3	1	1,4
8,6				

*Expected average delay in the queue*  
(excluding service time)

Observation-based data

Average value for all the customers

*Expected average number of customers in queue* (excluding any in service)

Time-based data

Weighted average of the situation at any moment

*Expected utilization* (proportion of busy time) of the server

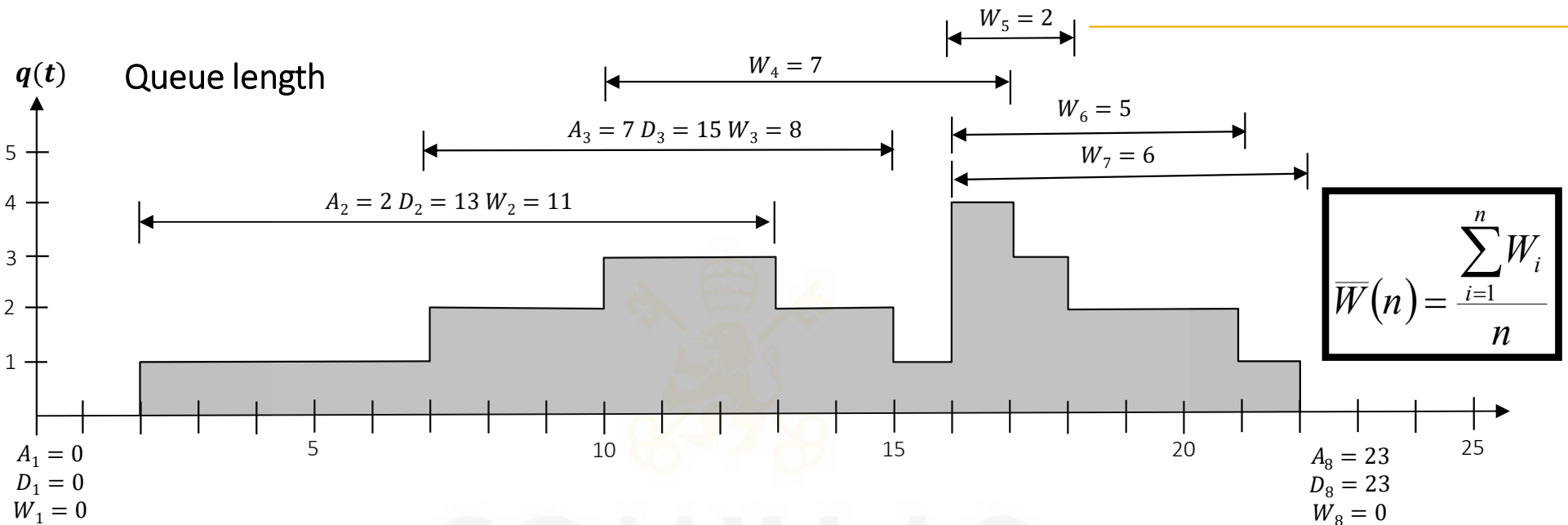
Time-based data

Area under the  $Q(t)$  (queueing length on time) and  $B(t)$  (busy server on time)

# Types of Statistical Variables: Observation- vs Time-based

- Within replication statistics, there are two primary types of statistical data:
  - **Observation-based data:**
    - Equally weighted data values associated with the entities that do not persist over time
      - Example: Average waiting time for a queue
  - **Time-based data:**
    - This type of data is associated with the **duration or interval of time that the system is in a particular state**
    - It is observed by marking the time that the system is in a particular state
    - They represent a sequence of values that persist over some specified amount of time, with that value being weighted by the amount of time over which the value persists
      - Example: Average number of people in the queue

# Types of Statistical Variables: Example (I)



- Let  $A_i$  the time that the  $i$ -th customer **enters** the queue
- Let  $D_i$  the time that the  $i$ -th customer **exits** the queue
- Let  $W_i = D_i - A_i$  the time that the  $i$ -th customer **spends** in the queue

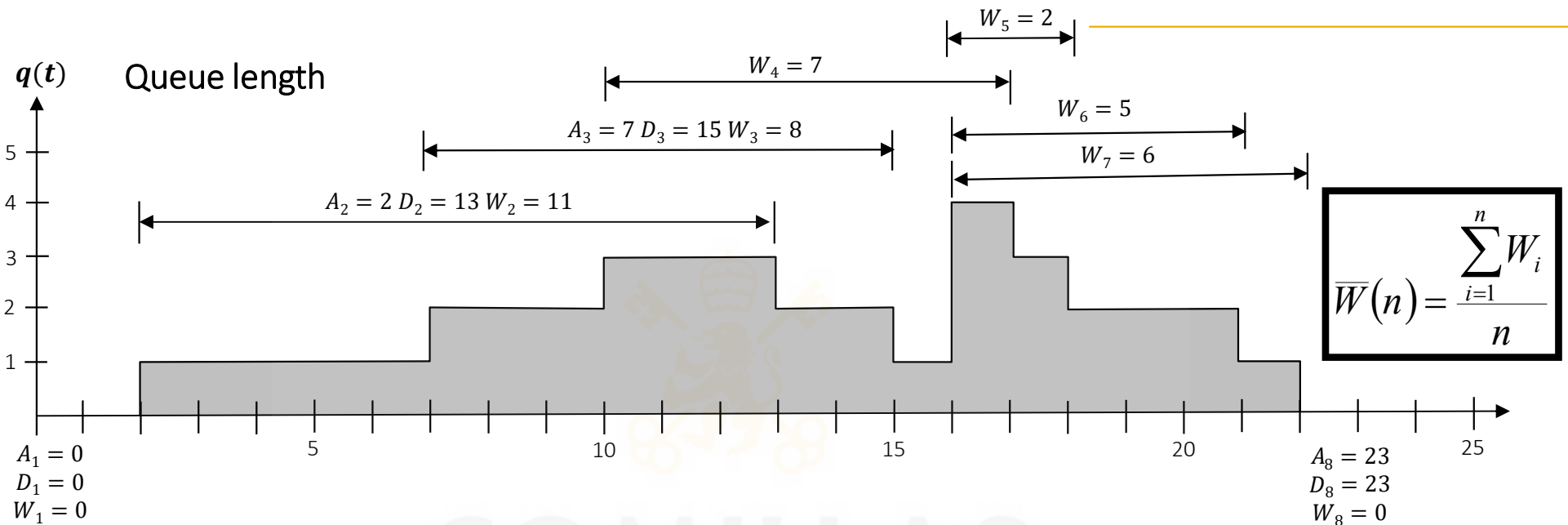
Waiting Time

The  $W_i$  is an observation-based data and, once observed, the value never changes again with respect to time

Average  
waiting  
time

$$\bar{W}(8) = \frac{\sum_{i=1}^8 W_i}{8} = \frac{0 + 11 + 8 + 7 + 2 + 5 + 6 + 0}{8} = \frac{39}{8} = 4.875$$

# Types of Statistical Variables: Example (I)



Number of Customers Waiting

$q(t)$  (number of customers in the queue at time  $t$ ) is a time-based function whose value changes with respect to time

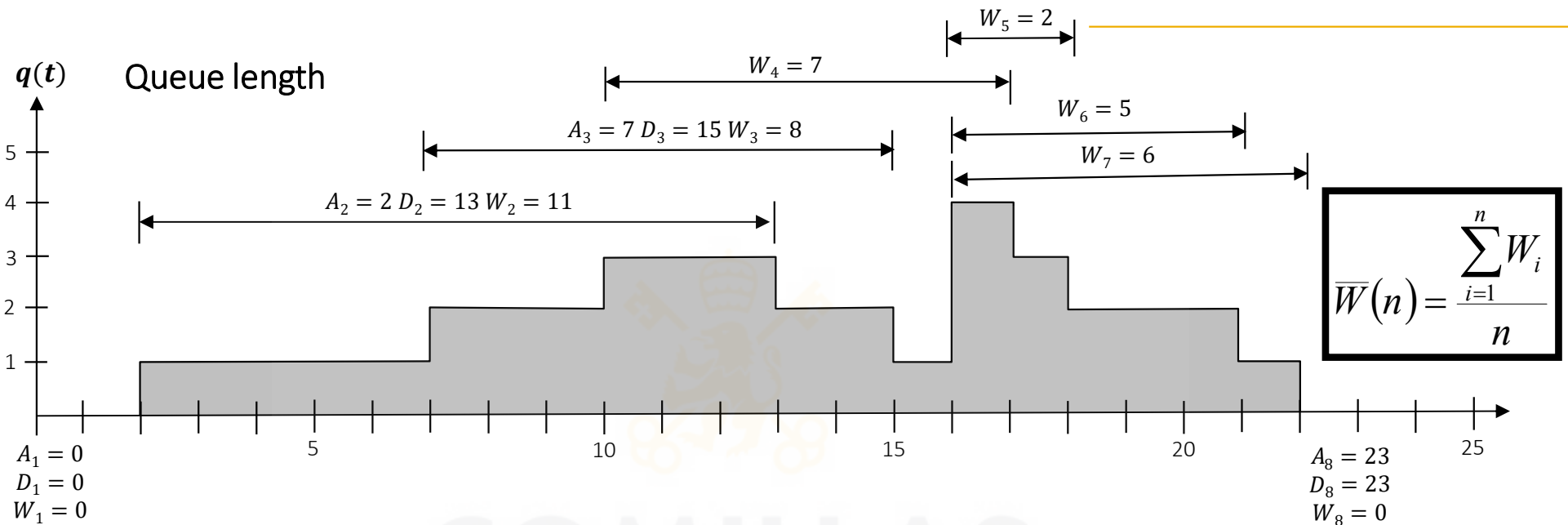
However, its value takes constant values during intervals of time corresponding to when the queue has a certain number of customers.

To estimate the percentage of time that the variable takes a particular value,  $p_i$ , is computed as the proportion of time that the queue has  $i$  customers during the simulation time

$$\bar{L}_q(n) = \frac{\int_{t_0}^{t_n} q(t) dt}{t_n - t_0} = \sum_{k=1}^n \frac{q_k (t_k - t_{k-1})}{t_n - t_0}$$

$$\bar{L}_q(n) = \frac{0(2-0) + 1(7-2) + 2(10-7) + 3(13-10) + 2(15-13) + 1(16-15) + 4(17-16) + 3(18-17) + 2(21-18) + 1(22-21) + 0(25-22)}{25} = \frac{39}{25} = 1.56$$

# Types of Statistical Variables: Example (I)



Number of Customers Waiting

$q(t)$  (number of customers in the queue at time  $t$ ) is a time-based function whose value changes with respect to time

However, its value takes constant values during intervals of time corresponding to when the queue has a certain number of customers.

To estimate the percentage of time that the variable takes a particular value,  $p_i$ , is computed as the proportion of time that the queue has  $i$  customers during the simulation time

$$p_i = \frac{T_i}{t_n - t_0}$$

Where  $T_i$  is the time where the queue has  $i$  length

$$p_0 = \frac{T_0}{T} = \frac{(2-0) + (25-22)}{25} = 0.2$$

$$p_1 = \frac{T_1}{T} = \frac{(7-2) + (16-15) + (22-21)}{25} = 0.28$$

$$p_2 = 0.32; p_3 = 0.16; p_4 = 0.04$$

$$\bar{W}(n) = \frac{\sum_{i=1}^n W_i}{n}$$



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## Simulation Software

# Simulation Software: Simulation Packages vs. Programming languages

- Packages

- Software in high-level programming code very specialized in simulation modeling
- Examples: [ARENA](#), SIMIO, SimEvents, WITNESS, AUTOMOD, GPSS, ...

- Programming languages

- General programming languages that can be used for simulation modeling
- Examples: [Python/Simpy](#), C++, Visual Basic, ...

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# Simulation Software: Simulation Packages vs. Programming languages (Cont'd)

- **Advantages** of using packages
  - Natural framework for simulation modeling
  - Usually make it easier to modify models
  - Better error detection for simulation-specific errors
- **Pitfalls** of using packages
  - Require a specific package learning process
  - Higher execution time
  - Less modeling flexibility
  - More expensive software
- **Advantages** of using programming languages
  - More widely known, available, and more modeling flexibility.
  - Usually executes faster ... if well written
  - Software cost is usually lower

# Simulation Software: Desirable features of packages

## STATISTICAL CAPABILITIES

- Adequate random-number generator (RNG) for basic  $U(0,1)$  variables
  - Statistical properties, cycle length, adequate streams, and substreams
  - RNG seeds should have good defaults, be fixed – not dependent on the clock
- Comprehensive list of input probability distributions
  - Continuous, discrete, empirical
- Ability to make independent replications
- Confidence-interval computation for output performance measures
- Warm-up
- Experimental design
- Optimum-seeking

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# Simulation Software: Common elements

- **Common elements of simulation packages:**
  - **Entities:** Elements that go through the model
  - **Attributes:** Specific characteristics for each entity (type, size, ...)
  - **Resources:** Elements demanded by entities (machines, personnel, ...)
  - **Queues:** Waiting lines in front of resources

- **Examples:**

	<u>Entities</u>	<u>Attributes</u>	<u>Resources</u>
• Manufacture	Products	Due date	Machines
• Communication	Calls	Destination	Phone operators
• Airports	Planes	Capacity	Runways
• Bank branch	Customer	Waiting time	Tellers

# Simulation Software: Commercial packages

- ARENA

- General purpose package
- Includes basic and advanced modeling modules
- Graphical model design
- 2D and 3D Animation
- Includes transport components (conveyors, trucks, and AGVs)
- Visual Basic Applications

<https://www.rockwellautomation.com/es-es/products/software/arena-simulation.html>

- EXTEND

- General purpose package
- <http://www.extendsim.com/>

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# Analyzing Simulation Output



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- ii. Types of Simulation concerning Output Analysis
- iii. Analysis of Finite-Horizon Simulations
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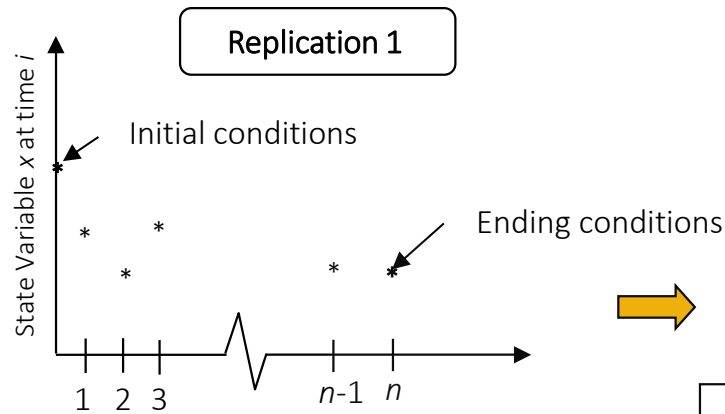
# Types of Statistical Variables



# Types of Statistical Variables: Definitions

- A simulation experiment occurs when the modeler sets the input parameters (including initial conditions) to the model and runs the simulation
  - Events occur, and the simulation model evolves over time
  - Statistical quantities are computed, and at the end of the simulation, those quantities are summarized in output reports
- A replication is the generation of one sample path, representing the evolution of the system from its initial conditions to its ending conditions
  - If the simulation experiment has multiple replications within an experiment, each replication represents a different sample path (with the same initial conditions and input parameter settings)
  - The underlying random numbers within each replication can be made to be independent

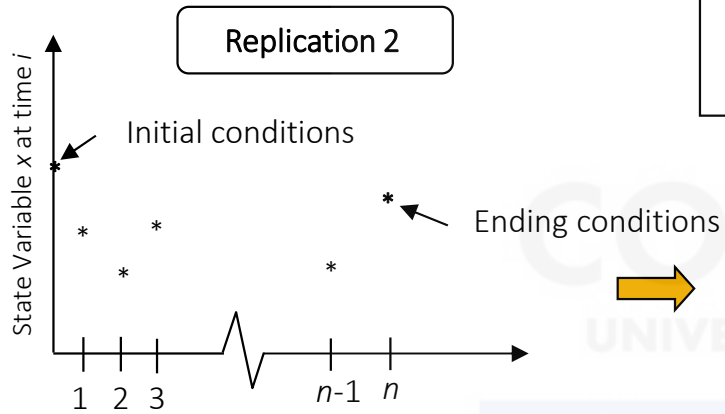
# Types of Statistical Variables: Within/Across Replication Stats



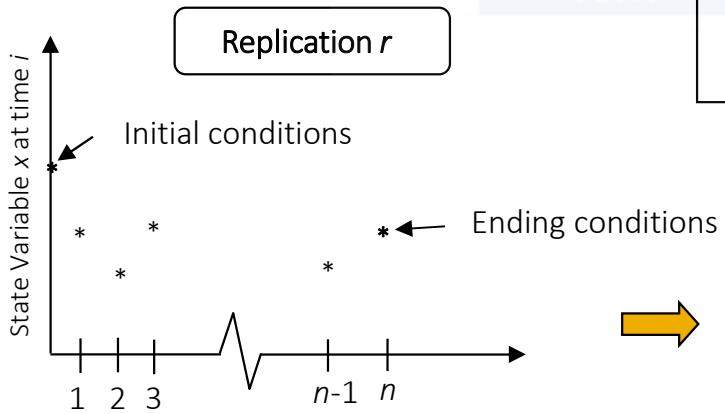
**Within Replication Statistics**

$$\bar{X}_1 = \frac{1}{n} \sum_{i=1}^n X_{1,i}$$

The statistical quantities collected within a replication



$$\bar{X}_2 = \frac{1}{n} \sum_{i=1}^n X_{2,i}$$



$$\bar{X}_r = \frac{1}{n} \sum_{i=1}^n X_{r,i}$$

**Across Replication Statistics**

The statistical quantities collected across the replications

$$\bar{Y} = \frac{1}{2} \sum_{j=1}^2 \bar{X}_j$$

The statistical properties of both types are different and require different methods of analysis.

$$\bar{Y} = \frac{1}{r} \sum_{j=1}^r \bar{X}_j$$

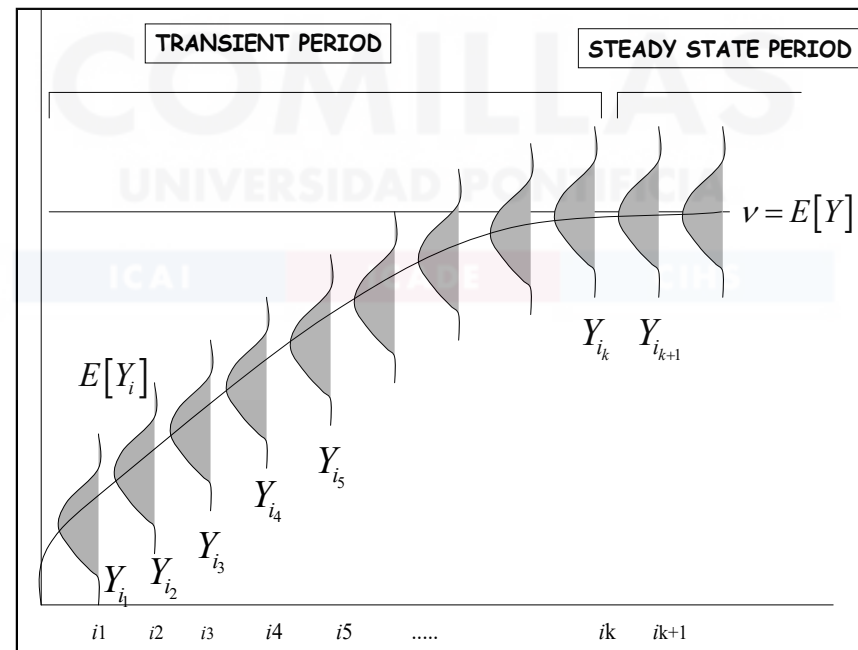
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## Types of Simulation concerning Output Analysis

# Types of Simulation with respect to Output Analysis

- When planning the experimental analysis, it is helpful to think of simulations as consisting of two main categories related to the period over which a decision needs to be made:
  - **Finite horizon:** A well-defined ending time or condition can be specified (*terminating* simulations). They are focused on the transient period.
  - **Infinite horizon:** There is no well-defined ending time or condition. The planning period is over the life of the system. They are also called steady-state simulations.



# Types of Simulation with respect to Output Analysis

- Examples of **Finite horizon**: Its ending time of each replication is specified or a random variable (for example, when no entities in the model)
  - **Bank**: Bank doors open at 9 a.m. and close at 5 p.m.
  - **Military battle**: Simulate till force strength reaches a critical value
  - **Filling a customer order**: Simulate the production of the first 100 products
- Examples of **Infinite horizon**: There is no natural ending point. However, a finite replication length must be specified
  - A **factory** in which you are interested in measuring the steady-state throughput
  - A **hospital emergency room** that is open 24 hours a day, 7 days a week
  - A **telecommunications system** that is always operational
- Infinite-horizon simulations often model situations that involve modeling of **non-stationary processes**. It is often possible to find a period where the non-stationary behavior repeats (steady state cyclical estimation, Law (2007))
- Of the two types of simulations, Finite-Horizon simulations are easier to analyze

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## Analysis of Finite-Horizon Simulations

# Analysis of Finite-Horizon Simulations

- The analysis of the system will require some replications to obtain an output result for decision-making with a confidence interval half-width

Arena computes a 95% confidence interval and reports the half-width value for that interval

- To get that interval size, it is necessary to estimate in advance the sample size, i.e., the number of replications of the experiment
- **For example:** Estimating  $E[W_r]$  it is possible to be 95% confident that the average of the random variable is the true value within  $\pm 2$  minutes
- In practice, this half-width ratio method is used to estimate the adequate number of replications  $n$  to achieve the desired half-width  $h$ :
  - Set an initial pilot run with  $n_0$  replications and compute the half-width  $h_0$  (corresponding to this initial run). Then,  $n$  is approximated by

Quadratic behavior

$$n \approx n_0 \left( \frac{h_0}{h} \right)^2$$





## Example in Arena

### How to estimate the number of replications $n$

- How to estimate the number of replications  $n$  to ensure a 95% confidence interval with an error bound of  $\pm 20$  min (i.e., half width of 20 minutes) for variable B.
- Solve the model with the initial number of replications  $n_0$  (we choose this number, e.g.,  $n_0 = 10$ ) to obtain the corresponding initial half-width  $h_0$  (Run>Setup>Number of Replications)

The screenshot shows the 'Tally' window in Arena. The 'Interval' section contains the following data:

Expression	Average	Half Width
ProbTooBig	0.03133511	0.01
ProbTooSmall	0.03571710	0.01
Record Make and Inspect Time	365.79	47.27

Red circles highlight the 'Average' (365.79) and 'Half Width' (47.27) values for 'Record Make and Inspect Time'. A red arrow labeled  $X_0$  points to the average value, and another red arrow labeled  $h_0$  points to the half width value.

Number of replications to get 20 min accuracy using half-width ratio method

$$n \approx n_0 \left( \frac{h_0}{h} \right)^2 = 10 \left( \frac{47.27}{20} \right)^2 = 56$$

After sampling the required number of replications, the new average time obtained as follows:

The screenshot shows the 'Tally' window in Arena after 56 replications. The 'Interval' section contains the following data:

Expression	n = 56	Average	Half Width
Record Make and Inspect Time		388.80	20.34

A red circle highlights the 'Half Width' value (20.34).

- i. Types of Statistical Variables
- ii. Types of Simulation concerning Output Analysis
- iii. Analysis of Finite-Horizon Simulations
- iv. Analysis of Infinite-Horizon Simulations

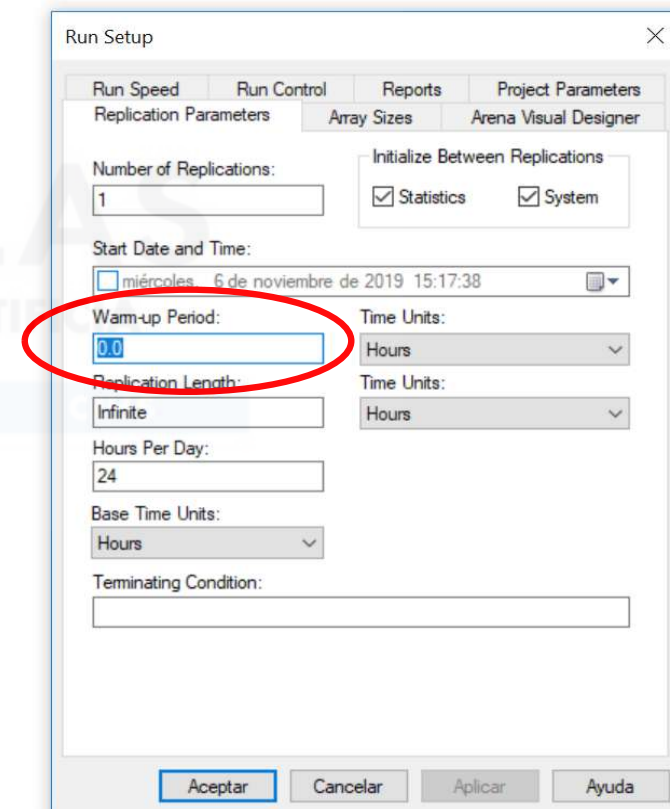
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## Analysis of Infinite-Horizon Simulations

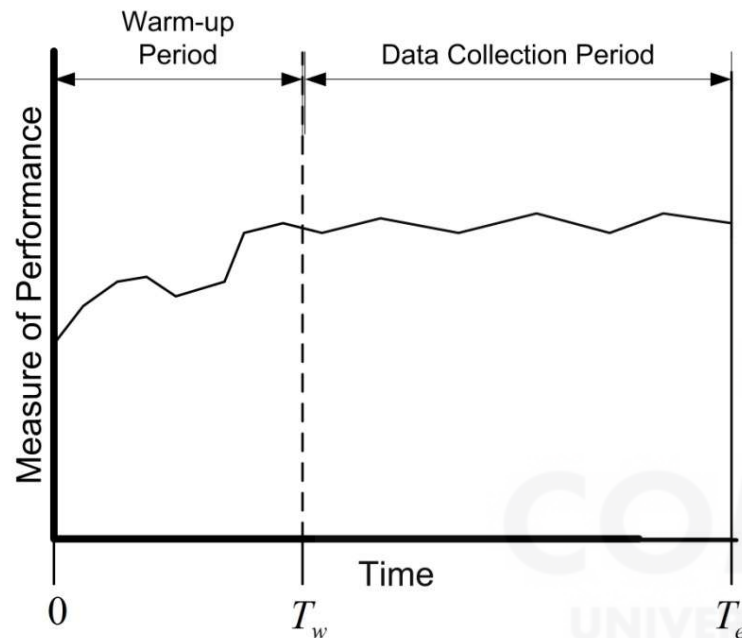
# Analysis of Infinite-Horizon Simulations

- The **initial conditions** of the system impact model results and statistics and can distort the actual value of those statistics.
- Analyzing the effect of initial conditions mitigates the nonstationary aspect of within-replication data for infinite-horizon experiments.
- A **warm-up time** (the time it takes the system to reach a steady state) must be determined within the simulation tool. In ARENA: (Run>Setup>Warm-up Period)
- Specifying a warm-up period in Arena causes to schedule a warm-up event for time  $T_w$ . At that time, all the accumulated statistical counters are **cleared** so that the net effect is that statistics are only collected over the period from  $T_w$  to  $T_e$



# Analysis of Infinite-Horizon Simulations

## Assessing the Effect of Initial Conditions



- Let  $F(x/I)$  be the conditional cumulative distribution function of  $X$  where  $I$  represents the initial conditions to start the simulation at time 0
- If  $F(x/I) \rightarrow F(x)$  when  $t \rightarrow \infty$  for all initial conditions, then  $F(x)$  is called the steady-state distribution of the output process

- Unless the system is initialized using the steady-state distribution, there is no way to directly observe the steady-state distribution
- It should be decided on how long to run the simulations and how to handle the effect of the initial conditions on the estimates
- Rule of thumb: the simulation length should be **at least 10 times the warm-up period**



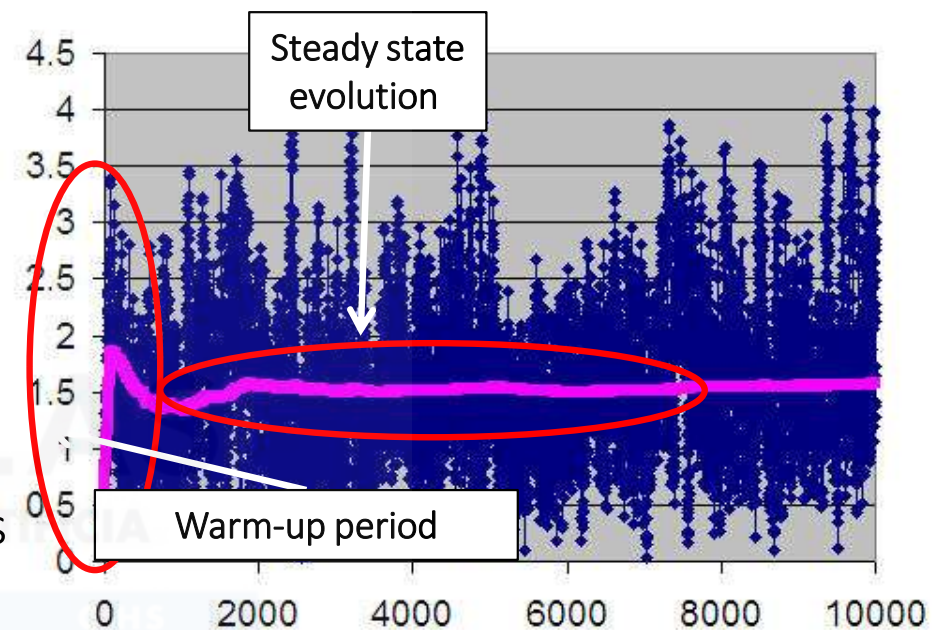
# Analysis of Infinite-Horizon Simulations

## Warm-up period (cont.):

- To determine the warm-up period, a visual method proposed by Welch (1983) consists of:



1. Make  $R$  replications
2. Let  $Y_{ri}$  be the  $i$ -th observation within replication  $r$
3. Compute the averages across replications
4. Plot  $\overline{Y}_{\bullet i}$  for each  $i$
5. Apply smoothing techniques to this plot
6. **Visually assess** where the plots start to converge



$$\overline{Y}_{\bullet i} = \frac{\sum_{r=1}^R Y_{ri}}{R}$$

Example: On sheet *10Replications* at Excel file *MM1-QueueingSimulation.xls*



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